Human Resource Management Theory And Practice | 1eca8be72fb5378d37a6f6498b695f1e


Book & CD. This fourth edition makes it clear that all who are interested in the sustainability of South Africa -- and Africa -- must put human resource management (HRM) at the very core of the management of organisations generally. The content is aligned to outcomes that are geared towards analytical and critical thinking about the theory and practice of HRM in South Africa. The African context is addressed, and ample information about HRM aspects 'elsewhere in Africa' is provided. This edition breaks away even further from the traditional structure of so many standard HRM textbooks. It challenges a broadening of the 'agenda' and scope of HRM work: HRM is not only about managing employees, but also about managing the work and the people who do the work of and in organisations. This may involve alternative ways of getting the work of organisations done superiorly. This book will help you to apply HRM effectively to achieve its ultimate aim, namely to add value to people, to organisations and to society. This comprehensive book is organised around themes such as: Developing an appreciation for the context of HRM in South Africa; Strategising, designing and planning as preparatory HRM work; Sourcing work talent; Facing the country's people empowerment challenge; Meeting the reward and care challenge; Handling labour and employee relations challenges; Championing change and transformation; Managing HRM-related information, including HRM and sustainability reporting. Based on most recent theoretical developments, the emphasis is on the practical applications. Samples of relevant documents are included, and an accompanying CD contains a wealth of relevant resources as well as a continuing, integrating case study that serves as a basis for these applications, and individual and group activities. As a package, South African Human Resource Management will be extremely valuable to both current and aspirant managers, and human resource practitioners.

This best-selling text in the Management Work and Organisations series analyses personnel management and HRM from a critical perspective, questioning their place in the labour process and broader socio-politico-economic context. It provides a refreshing and original look at the major debates surrounding HRM and has been widely adopted as a recommended text for a variety of postgraduate HRM and Industrial relations courses.

South African Human Resource Management focuses on the knowledge and skills that managers at all levels need. The authors integrate contemporary international research and implementation with a South African perspective.

"An excellent introduction to the subject - I have not found a comparable text at this level." "Ron Fisher, Manchester Metropolitan University" "Up to date and pitched at exactly the right level clear, interesting, well structured and easy to follow." "Norma D'Annunzio-Green, Napier University" Introducing Human Resource Management presents all the core HRM topics in a clear and lively style, exploring the latest developments in areas such as employment law and strategic HR as well as current applications of HR practice in the workplace. Including a wide range of activities, exercises, case studies and real life examples, this book really involves the reader, helping you gain a good understanding of the theory and of how it applies in practice. This edition includes: A thorough update on equality legislation, A new AWhat next?A feature to point you in the right direction if you want to deepen your knowledge of a topic, ADid you know?A and APause for thoughtA boxes to get you thinking, Review and self-check questions (with answers) to test your understanding. A wealth of extra activities,
quizzes and multiple choice tests online to help you to check your knowledge and revise This book is ideal for a first course in human resource or personnel management at undergraduate or professional level, including courses that lead to a CIPD qualification. Margaret Foot and Caroline Hook have extensive work experience in the field of HRM. They are both Senior Lecturers in Human Resource Management at Huddersfield University Business School and are founding members of the CIPD Huddersfield Geographical Group.

This Elgar Introduction provides an overview of some of the key theories that inform human resource management and employment relations as a field of study.

The Second Edition of this highly successful course reader provides a comprehensive, contemporary, and critical review of the key issues in strategic human resource management. The book draws upon the work of some of the most influential and insightful writers on the subject of the strategic management of people in organizations. Through a series of carefully edited articles, students can explore current thinking on topics as diverse as performance, pay, process reengineering, structure, ethics, culture, change and leadership. This volume moves beyond strategic human resource management from the perspective of the policy setter.

The contemporary workplace is ever changing. In many countries the effects of economic globalization has seen the rise in zero-hour contracts, the erosion of trade union power and income inequality. In addition, high-performance work systems, business ethics and environmental sustainability are now creating tremendous challenges in many organizations. These developments play out amongst differing national and international contexts. This fluid and diverse environment makes it even more important to understand the myriad of different theories underpinning human resource management and to explore its impact on organizations, managers and workers. This engaging textbook provides an essential introduction to both the 'how' and 'why' of human resource management; it looks at the way organizations manage human capability, but also exposes the tensions inherent in the employment relationship, encouraging the reader to reflect critically on the realities of contemporary HRM. Building on the success of the previous five editions, this new edition includes: Two new chapters on Ethics in HRM and Green HRM New ‘HRM as I see it’ video interviews with real life HR managers sharing their experiences on managing people in organizations, accessible through a new interactive ebook New ‘HRM and Globalization’ features discussing the particular challenges faced by international organizations New ‘HRM in Practice’ features exploring practical implementation of HR theories Coverage of contemporary themes such as line managers’ roles in HRM, bullying, diversity and inequality Over 100 new references, bringing the discussion right up to date An extensive online resource centre with further teaching and learning materials, accessible at www.palgravehighered.com/bg-hrm-6e.

Managing People in Sport Organizations provides a comprehensive overview of the theory and practice of managing people within a strategic framework. This revised and updated second edition examines a range of strategic human resource management approaches that can be used by sport organizations to respond to contemporary challenges and to develop a sustainable performance culture. Drawing on well-established conceptual frameworks and current empirical research, the book systematically covers every key area of HRM theory and practice, including: recruitment training and development performance management and appraisal motivation and reward organizational culture employee relations diversity managing change This new edition also includes expanded coverage of social media, volunteers, and individuals within organizations, and is supported with a new companion website carrying additional resources for students and instructors, including PowerPoint slides, exam questions and useful web links. No other book offers such an up-to-date introduction to core concepts and key professional skills in HRM in sport, and therefore Managing People in Sport Organizations is essential reading for any sport management student or any HR professional working in sport.

How does HRM affect an organisation's chances of survival, its degree of financial success and its reputation in wider society? How is HR strategy shaped within and across organisations, industries and societies, and how can managers improve it to strengthen their organisation's performance? Strategy and Human Resource Management addresses these vital questions. Written by a renowned author team, it treats HR strategy as an essential element in business strategy, whilst integrating a vast range of relevant research and theory. Now in its fourth edition, it continues to challenge academics, students and practitioners to approach HRM from a strategic perspective. New to this edition: • All chapters have been fully updated, the selection of key studies improved, and the links to major events brought up to date. • Includes a more thorough analysis of the general principles in strategic HRM. • It has been restructured to provide a deeper examination of HR strategy in the 'mega contexts' of manufacturing, services, multidivisional firms, and multinationals. This book is an essential companion for upper-level undergraduates, postgraduate students of HRM, and MBA students. Practitioners interested in the role of HRM in successful businesses will also find this a thoroughly engaging and invaluable resource.

Searching for the Human in Human Resource Management is a highly original collection penned by leading critical thinkers in the field of organization studies and HRM, each concerned
to restitute people at the heart of HRM and organizational analysis. It offers contributions in three key areas: theory, practice and workplace contexts.

Big data are changing the way we work. This book conveys a theoretical understanding of big data and the related interactions on a socio-technological level as well as on the organizational level. Big data challenge the human resource department to take a new role. An organization’s new competitive advantage is its employees augmented by big data.

Human Resource Development provides a comprehensive overview of the key topics, debates and themes in this increasingly important field. Written by a team of leading experts, the book balances research-led theory with industry best-practice to provide students with a definitive overview of HRD. The book draws on the international experience of its authors, covering topics as diverse as leadership and development; change and diversity; workplace learning and graduate employability. New to this edition: • Additional coverage of careers, career management and employability • Inclusion of topical subjects including employee engagement, skills shortage and business partnering • Improved student-friendly pedagogy including real life case studies, discussion questions and chapter summaries • Thoroughly updated references and web links Human Resource Development is an essential text for undergraduate, postgraduate and MBA students of HRD.

The field of Human Resource Development has emerged as one of the most dynamic and multifaceted areas of business and management in recent years. Yet despite the mosaic of topics, debates and approaches, existing textbooks often overlook important emerging topics within the field, and do little justice to the variety of strands involved in the study of HRD. Human Resource Development: Theory and Practice encourages students and academics out of their comfort zones by offering the first comprehensive overview that encompasses all the constituent components of HRD, allowing the reader to clearly separate concepts within the field and provide a meaningful basis for detailed discussion and debate. This book serves as a comprehensive introductory text to the field of HRD, as well as an ideal platform for a more in-depth advanced study of the field. It is an invaluable resource for students of HRD, or any reader interested in how HRD can play a major role in oiling the gears of innovation within an organization.

HRM is central to management teaching and research, and has emerged in the last decade as a significant field from its earlier roots in Personnel Management, Industrial Relations, and Industrial Psychology. People Management and High Performance teams have become key functions and goals for manager at all levels in organizations. The Oxford Handbook brings together leading scholars from around the world - and from a range of disciplines - to provide an authoritative account of current trends and developments. The Handbook is divided into four parts: * Foundations and Frameworks, * Core Processes and Functions, * Patterns and Dynamics, * Measurement and Outcomes. Overall it will provide an essential resource for anybody who wants to get to grips with current thinking, research, and development on HRM.

A leading textbook in its field, Human Resource Management at Work is a comprehensive guide to the theory and practice of HRM. Divided into four key parts, the first part of the book covers HRM strategy and the global context, the forces shaping HRM at work and international and comparative HRM. Part Two discusses the role of HR professionals and line managers in the workplace, and how the responsibilities for delivering effective HR vary in a changing world of work, Part Three has expert coverage of the key areas of HR including resourcing and talent management, learning and development (L&D), reward and employment relations. The final part examines the impact that HRM can have on business performance and also outlines the key knowledge and skills required to carry out a business research project. Fully updated through, this seventh edition now has new coverage of diversity and inclusion (D&I), workplace analytics, ethics, wellbeing and precarious work as well as additional coverage of the alignment of HRM with organisational strategy and the integration of different components of HRM. Human Resource Management at Work includes new global case studies, reflective practice activities to encourage critical thinking, exercises to help the consolidation of learning and ‘explore further’ boxes to encourage wider reading. Aligned to the CIPD Level 7 qualification yet also relevant on non-CIPD accredited HR masters courses, this book covers everything students need to excel in their academic studies and will ensure that they can hit the ground running in a practitioner role after university. Online supporting resources include an instructor's manual and lecture slides.

Human Resources Management, 3rd edition is an all-inclusive resource packed full of Australian examples, quality pedagogical features and cutting edge theories. It provides an excellent balance of practical teaching and the underlying theory of HRM which helps students understand what HR actually is, rather than just how to practice it. The text facilitates the development of critical and innovative thinking, allowing readers to make Co-adaptive Human Resource Management (CHRM) decisions in the light of the diverse features of any given business and its operating environment.
The Encyclopedia of Human Resource Management is an authoritative and comprehensive reference resource with almost 400 entries on core HR areas and key concepts. From age discrimination, to zero hours contracts, each entry reflects the views of an expert and authoritative author. The terms included vary from singular concepts such as performance appraisal and industrial conflict, to organisational behaviour terms including organisational culture and commitment; and broader management terms such a resourcing and management development. Each entry provides a list of references and further reading to enable the reader to gain a deeper awareness and understanding of each topic. This book is an ideal companion to a standard HRM textbook, and both undergraduate and postgraduate students will find it to be of value. It will also be useful for academic researchers, HR practitioners and policy specialists looking for a succinct expert summary of key HR concepts.

This established text provides comprehensive coverage of HRM theory supported by high quality cases. This edition has been thoroughly updated to make it accessible and engaging for undergraduate and postgraduate students. New features include interviews with real-life HR gurus, a focus on the global implications of HR and ESL student support. ~

The book is a fine blend of concepts, theories, tools, techniques and contemporary practices in HRM. Supported by the authors’ rich experience of over five decades in academics as well as in the corporate sector, the book covers all the essential topics of HRM starting from the fundamental concepts and issues related to acquiring of human resource to training, development, compensation and reward, employee relations, international HRM, technological changes, working environment, HR records, audit and research and more. In addition to serving the purpose of a textbook for students of Management courses, the book will also help professionals, corporate trainers and researchers. Key Features: Throws light on the recent developments in the field of Human resource management and suggests management strategies for the issues concerned. Embellished with rich pedagogical features and relevant case studies to enhance conceptual understanding. Additional chapters are available on technological changes, HR records, audit and research on the companion website.

International Human Resource Management is a core text for undergraduate, specialist Master’s and MBA students taking a module in international or comparative human resource management. It provides an introduction to both the theory and practice of managing HR in an international context. It discusses the development of mainstream HRM and analyses the significance of the international contexts, processes and issues pertaining to the effective employment of people in different geographical locations. The book is underpinned by a clear analytical framework of key aspects of international HRM and contains some contributed chapters from experts in the field.

The 2nd edition of this guide includes updates on new legislation, such as the Employment Equity and Basic Conditions of Employment Act. It focuses on the knowledge and skills that managers need.

"I enthusiastically endorse the fourth edition of IHRM. The editors are to be congratulated for recruiting the top-rated authors in this field to contribute to this volume. The chapters are up to date, insightful, and sometimes even provocative. Students, including post-grads and advanced undergraduates, as well as savvy practitioners, will benefit from reading this volume." Neal M. Ashkanasy, Professor of Management, The University of Queensland Anne-Wil Harzing and Ashly Pinnington’s bestselling textbook has guided thousands of students through their International Human Resource Management studies. The fourth edition retains the critical edge, academic rigour and breadth of coverage which have established this book as the most authoritative text on the market. The new edition by our international team of experts provides an even more stimulating journey through the core curriculum, contemporary debates and emerging issues in IHRM. New for the fourth edition: Reduced number of chapters to allow for greater depth and an improved structure ensuring fundamental topics underpin your knowledge Expanded coverage of Equality and Diversity, Corporate Social Responsibility and Sustainability and Cross-Cultural Management in line with developments in the field New Stop and Reflect feature provides an opportunity to test your understanding at regular intervals This text comes with access to a companion website containing web links, SAGE journal articles and more.

Origins and Traditions of Organizational Communication provides a sophisticated overview of the fundamentals of organizational communication as a field of study, examining the field’s foundations and providing an assessment of the field to date, explaining and demonstrating a communicational approach to the study of organization. It provides a set of literature reviews on focused topics written by experts in each area, and links organizational communication theory and research to practice. In reviewing foundational management theory, the book analyzes how early to mid-20th-century management theories shaped contemporary organizations, providing students both with background knowledge of these foundational theories and
an understanding of their influence on our thinking and our organizational world. Written at an accessible level for early graduate students, yet still sophisticated enough for doctoral students, the book is ideal for students and teachers of organizational communication and communication history. Downloadable ancillary materials include chapter PowerPoints and a set of instructors' materials containing chapter abstracts, glossaries, discussion questions, annotated supplementary readings lists, and practitioners' corners. Please visit www.routledge.com/9781138570313.

This compact, easy-to-read book aims at presenting the basic principles, practices, and advancements made in human resource management. It shows the enduring values of those principles, as well as the significance of the models, techniques and tools evolved - which may rightly be called classics as these have been propounded by HRM proponents, time tested, and proved permanent. The book covers three major subjects of management - Human Resource Management (HRM)/Human Resource Development (HRD), Organizational Behaviour (OB), and Organizational Development (OD) - under 18 different themes. What distinguishes the text is that it uses 300 models, techniques, and tools that are well established, practised, and proven in the field of HRM. The practical implications of these techniques are also discussed, enabling the reader to comprehend the concepts with ease. The book, which is a unique blend of theory and practice, would be useful to postgraduate students of management, all those specializing in human resource management, and the professionals.

The majority of textbooks on HRM tend to focus on the administrative side of the subject and fail to examine its strategic importance. This book is intended to redress the balance and, taking strategy as its starting point, it looks at the overall role of HRM in the organization. The author explores strategic human resource management through chapters on managing change in strategy, structure, and culture; the role of human resource planning, and types of employment system. He also reviews some of the key issues in managing different employee groups. These themes are problem- and issue- focused and extensively illustrated throughout with case study examples. Dr Chris Hendry is the author of many reports, research papers and articles on HRM and strategic management.

Human Resource Management: Principles And Practice Is Designed To Provide A Comprehensive Introduction To The Subject. It Is A Student-Oriented Textbook As It Satisfies The Requirements Of Students For An Exhaustive Exposure To The Principles And Practice

This new text successfully demonstrates the links between human resource management and business strategy. It begins with an analysis of the literature on HRM and strategy and goes on to discuss how new models of HRM are created. The book seeks to explain the ‘fit’ between HR strategy and business strategy by describing how different models of HRM are developed to sustain and advance business objectives. A description is given of each of the main contributions through which HRM can add value, together with examples from companies of all sizes and in many different industries. The book ends with a proposed theory of HRM based on the Frameworks it has described.

Management - the pursuit of objectives through the organization and co-ordination of people - has been and is a core feature, and function, of modern society. Some 'classic' forms of corporate and bureaucratic management may come to be seen as a prevalent form of organization and organizing in the 20th century, and in the post-Fordist, global, knowledge driven contemporary world we are seeing different patterns, principles, and styles of management as old models are questioned. The functions, ideologies, practices, and theories of management have changed over time, as recorded by many scholars; and may vary according to different models of organization; and between different cultures and societies. The purpose of this Handbook is to analyse and explore the evolution of management; the core functions and how they may have changed; its position in the culture/zeitgeist of modern society; the institutions and ideologies that support it; and likely challenges and changes in the future. This book looks at what management is, and how this may change over time. It provides an overview of management - its history, development, context, changing function in organization and society, key elements and functions, and contemporary and future challenges.

Organizations have increasingly been introducing web-based applications for HRM purposes, and these are frequently labeled as electronic Human Resource Management (e-HRM). This title focuses on the theoretical developments within the field of e-HRM research and clarifies the need to crystallize a theoretical framework for e-HRM research.

Analyzes key critical HR variables and defines previously undiscovered issues in the HR field.
How do you measure managers and leaders? How do you assess their development needs? Leadership and Management Development covers these and other key topics that form the requirements for the CIPD Level 7 Advanced module of the same name. Retitled and revised to focus on leadership as well as management, the book includes multiple perspectives from those who have either experienced or provided leadership and management development alongside analysis and critique to help paint a full picture of the subject. Students will learn to analyze the concepts of leadership and management, identify leadership and management development needs and formulate and implement strategies and interventions. This fully updated 5th edition of Leadership and Management Development features increased coverage of diversity, ecology, ethics and SMEs. At least two case studies per chapter support academic and critical context, and the book takes a more international perspective by considering global leaders and presenting international examples. It is ideal for students studying leadership and management development as part of a CIPD qualification or as part of a general business or HR degree. Online supporting resources include an instructor's manual and lecture slides.

As an increasing number of individuals go to work in the nonprofit sector, nonprofit managers need support on how best to build their human resource management capacity. They need to know what systems to examine, what questions to ask, and how to ensure they are managing people in a legal manner and as effectively as possible given their particular resource constraints. Important questions include: Do we have a clear philosophy, one that aligns with our nonprofit mission and values and allows us to treat our employees as the professionals they are? How do we select, develop, and retain the best people who will produce high value, high performance work, and how do we do so with limited resources? How do we effectively manage our mix of volunteers and paid staff? What do we need to consider to ensure diverse people work together in a harmonious fashion? With all-new chapters written by the top scholars in the field of nonprofit HRM, these are but a few of the many questions that are addressed in this timely volume. These scholars delve into their particular areas of expertise, offering a comprehensive look at theories and trends; legal and ethical issues; how to build HRM from recruitment, management, labor relations, to training and appraisal; as well as topics in diversity, technology, and paid versus volunteer workforce management. This essential handbook offers all core topic coverage as well as countless insider insights, additional resource lists, and tool sets for practical application. With chapters grounded in existing research, but also connecting research to practice for those in the field, The Nonprofit Human Resource Management Handbook will be required reading for a generation of scholars, students, and practitioners of nonprofit human resource management.

Effective management of human resources is essential to the success of any organization. In this authoritative, sophisticated and engaging new text on Human Resource Management, an international team of leading analysts guides the advanced student through this fundamental discipline of management in all its complexity. The book explores all the central themes and concepts of HRM theory and practice, and introduces the most important issues influencing contemporary practice in a wide range of organizational contexts. It systematically examines the main functional areas of HRM, and engages with a number of key contemporary issues for both scholars and practitioners. Topics covered include: Strategic HRM Ethics in HRM Knowledge management HRM and performance Outsourcing and implications for HRM HRM in small and medium enterprises Key functional areas of HR practice International HRM Adopting a critical perspective throughout that challenges the student to examine closely the fundamental purpose and practices of HRM, this book is essential reading for all serious students of Human Resource Management and for any HRM professional looking to deepen his understanding of the subject.

Critical human resources are becoming more scarce and management needs to be more knowledgeable about people-related issues. However, many libraries do not have human resource specialists. This book relates the field of human resources to the library world in concept and in specific example.

Filled with over 65 valuable case studies, role plays, video-based discussions, simulations, reflective exercises and other experiential activities, Teaching Human Resource Management enables HR professors, practitioners and students at all levels, to engage and enhance knowledge and skills on a wide range of HR concepts. This book breathes life into the teaching of Human Resource Management and readers will be able to better relate theoretical concepts to workplace decisions and dilemmas.

This text is aimed at students studying a first course in human resource management. Its structure, style and language have all been developed to make an accessible text for HRM courses at undergraduate, HND and IPD diploma level, especially those where students have no prior knowledge. It offers a wealth of pedagogical features to help students get to grips with the basic theory of HRM, including learning outcomes for each chapter, a framework case study, case vignettes, longer cases at the end of each part, chapter summaries, self test questions, activities, points to ponder, class discussion questions, project questions, in text definitions and in text cross referencing. The book is accompanied by a resource website for lecturers providing extra teaching materials and solutions password protected for lecturers and also conversion notes from the current most popular texts. In addition a student website will offer free access to a bulletin board for students to exchange tips and ask for help.
Searching for the Human in Human Resource Management is a highly original collection penned by leading critical thinkers in the field of organization studies and HRM, each concerned to resituate people at the heart of HRM and organizational analysis. It offers contributions in three key areas: theory, practice and workplace contexts.

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